

COUNCIL MEETING MINUTES

Virtual Zoom Meeting

Livestreamed to the CDHO YouTube Channel

Friday, June 11, 2021

9:00 a.m. - 3:00 p.m.

COUNCIL MEMBERS PRESENT:

Caroline Lotz, Professional Member, President Pauline Leroux, Professional Member, Vice-President Michelle Atkinson, Professional Member Loree Beniuk, Public Member Erin Betts, Public Member Anne-Marie Conaghan, Academic Member Jennifer Cooper, Academic Member Jenny Gibson, Professional Member Carla Grbac, Professional Member Alessandro Greco, Public Member Joshua Hollenberg, Public Member Ehizele Martin Iyamabo, Public Member Meghan Leuprecht, Public Member Vanessa Pereira, Professional Member Ilga St. Onge, Professional Member Terri Strawn, Professional Member Amit Vig, Public Member Margaret Wade, Public Member Jacqueline White, Professional Member

REGRETS:

Pella Giabanis, Public Member

ADMINISTRATION:

Deborah Adams, Registrar and CEO Suzanne Fox, Director, Corporate Services Eric Bruce, Director, Professional Conduct Veronica Douglas, Executive Administrator Melanie Warnock, Executive Administrator

GUESTS:

Julie Maciura, CDHO Legal Counsel
Blair MacKenzie, Hilborn LLP (9:00–10:00 a.m.)
Amie Dowell, Registrar/CEO, College of
Registered Dental Hygienists of Alberta
(1:00–1:30 p.m.)
Arlynn Brodie, Registrar, College of Dental
Hygienists of Manitoba (1:00–1:30 p.m.)

1.0 CALL TO ORDER

1.1 Roll Call

The Chair, Caroline Lotz, called the meeting to order at 9:00 a.m.

1.2 **Opening Remarks**

Caroline Lotz welcomed Council and guests to the June Council meeting. It was acknowledged that the CDHO office is located on the traditional territory of many

nations including the Mississaugas of the Credit, the Anishnabeg, the Chippewa, the Haudenosaunee and the Wendat people and is now home to many diverse First Nations, Inuit and Métis people. It was also acknowledged that Toronto is covered by Treaty 13 with the Mississaugas of the Credit.

1.3 Council Policy Manual Update

The Chair reported that the Council Policy Manual was updated to show that the following policies have been updated:

• GP 4.7.2.1 Stipend & Expenses Schedule

1.4 <u>Council Code of Conduct</u>

Council was reminded of the Code of Conduct.

2.0 APPROVAL OF AGENDA

2.1 Review and Approval of Agenda

MOTION: THAT Council moves to approve the June 11, 2021 Council

meeting agenda as presented.

Moved: Joshua Hollenberg

Seconded: Alex Greco

VOTE: CARRIED

3.0 DECLARATIONS OF POTENTIAL CONFLICTS OF INTEREST

3.1 <u>Declarations of Conflict of Interest</u>

Terri Strawn and Jennifer Cooper declared a conflict of interest for item 6.7 (Registration Regulation Amendment) on the agenda. Jennifer Cooper declared that she holds a position at Fanshawe College and completed a CDAC site survey for a dental assisting program this spring.

4.0 CONSENT AGENDA (4.1-4.4.2)

Item 4.4.2 Registrar's Administrative Report was removed from the consent agenda.

MOTION: THAT Council moves to approve the consent agenda as amended.

Moved: Carla Grbac Seconded: Ilga St. Onge

Council had the opportunity to discuss the Registrar's Administrative Report. Deborah Adams updated the Council on the status of the IPAC guidelines.

MOTION: THAT Council moves to approve the Registrar's Administrative Report.

Moved: Amit Vig

Seconded: Jacqueline White

VOTE: CARRIED

5.0 OWNERSHIP LINKAGE

5.1 Status of Ownership Linkage Activities

Carla Grbac updated Council on the Ownership Linkage Committee activities. The Ownership Linkage Committee met on March 18, 2021.

6.0 GOVERNANCE PROCESS ITEMS FOR DECISION

6.1 <u>2020 Draft Audited Financial Statements</u>

Blair MacKenzie from Hilborn LLP presented the 2020 draft audited financial statements to Council.

MOTION: THAT Council moves to accept the 2020 draft audited financial

statements as presented by Hilborn LLP.

Moved: Vanessa Pereira Seconded: Jenny Gibson

VOTE: CARRIED

6.2 **Appointment of Auditor for 2021**

MOTION: WHEREAS Bylaw No. 5 Section 10.1 requires that Council appoint

an auditor licensed under the Public Accounting Act, 2004 (Ontario) each year to conduct an audit and issue an audited financial statement for each and every fiscal year; and

WHEREAS the firm of Hilborn, LLP provides independent accounting services and advice to the CDHO in accordance with the standards and procedures determined by the CICA/CAO; and

WHEREAS the Executive Committee formed a positive assessment of Hilborn LLP using the Auditor Assessment Tool;

THEREFORE, BE IT RESOLVED THAT the firm of Hilborn, LLP be reappointed as auditors of the College of Dental Hygienists of Ontario for the fiscal year of 2021.

Moved: Terri Strawn Seconded: Ilga St. Onge

VOTE: CARRIED

6.3 <u>ICRC Terms of Reference</u>

MOTION: WHEREAS the College conducts an external legal audit of its ICRC

processes every five years; and

WHEREAS several minor housekeeping amendments to the ICRC's terms of reference were recommended; and

WHEREAS the terms of reference were last updated in April 2017;

THEREFORE, BE IT RESOLVED THAT the College of Dental Hygienists of Ontario adopt the amended terms of reference as presented in Appendix 1.

Moved: Amit Vig Seconded: Carla Grbac

VOTE: CARRIED

6.4 <u>Competency Profile Committee</u>

The Competency Profile Committee presented a competency framework to Council and requested a motion for Council to adopt the proposed competencies.

MOTION: WHEREAS Council has determined that they will adopt a

competency framework; and

WHEREAS the Competency Profile Committee has developed a framework that includes descriptions and options for diversity; professional, public and non-Council competencies; and

WHEREAS the framework has been refined based on Council feedback and models from other regulators;

THEREFORE, BE IT RESOLVED THAT Council adopt the competency framework put forth by the Competency Profile committee.

Moved: Jacqueline White

Seconded: Alex Greco

VOTE: CARRIED

6.5 Council Evaluation

MOTION: WHEREAS the College Performance Measurement Framework

(CPMF) requires that colleges ensure that Council and statutory committee members have the knowledge, skills, and commitment needed to effectively execute their fiduciary role and responsibilities pertaining to the mandate of the College; and

WHEREAS a comprehensive evaluation of Council effectiveness is needed;

THEREFORE, BE IT RESOLVED THAT the Registrar commence the research needed to support the development of an evaluation framework; and

THEREFORE, BE IT RESOLVED THAT the CPMF Committee be reconvened prior to the September 2021 meeting in order to lead the evaluation work.

Moved: Pauline Leroux Seconded: Carla Grbac

VOTE: CARRIED

6.6 Policy Amendment: GP 4.12 CPMF Terms of Reference

MOTION: WHEREAS the CPMF Committee has been tasked by Council to

develop a comprehensive evaluation of Council effectiveness as

required by the CPMF;

THEREFORE, BE IT RESOLVED THAT Council approve the revised Terms of reference for the CPMF Committee as presented in Appendix B.

Moved: Carla Grbac Seconded: Ilga St.Onge

6.7 Registration Regulation Amendment

Terri Strawn and Jennifer Cooper declared a conflict and removed themselves from the meeting for the duration of the discussion and the vote.

Council reviewed the briefing note from the Registration Committee and had the opportunity to discuss and ask questions.

MOTION:

WHEREAS as the body that sets and evaluates entry-to-practice competencies, CDHO must evaluate and revise regulations and processes that are in place to ensure that they provide clarity to the public they are intended to protect; and

WHEREAS the proposed revisions to Part VII Registration of the General Regulation are intended to enhance clarity, ensure ongoing relevance of entry-to-practice requirements and contribute to public protection;

THEREFORE, BE IT RESOLVED THAT Council approve the submission of the amended Part VII Registration of the General Regulation to government.

Moved: Margaret Wade Seconded: Joshua Hollenberg

VOTE: CARRIED

6.8 <u>Tri-Council Memorandum of Understanding</u>

The Councils of the CDHO, the College of Denturists of Ontario (CDO) and the College of Dental Technologists of Ontario (CDTO) met on March 17, 2021. At the meeting, the Councils agreed to consider if they would move to develop a memorandum of understanding to work together to explore amalgamation and, if so, if they would form a Transition Oversight Committee.

MOTION:

BE IT RESOLVED THAT the Council of the College of Dental Hygienists of Ontario accepts the principles and vision presented in the "Governance Vision: Initial Steps to Amalgamation" document (January 18, 2021) and agrees to the drafting and signing of a Memorandum of Understanding between the CDHO, CDTO, and CDO to proceed with planning the amalgamation of the three organizations.

Moved: Ilga St.Onge Seconded: Jaqueline White

MOTION:

BE IT RESOLVED THAT the Council of the College of Dental Hygienists of Ontario agrees to the formation of a Transition Oversight Committee. The composition of the Transition Committee will be, from each College: one public appointee, one professional member, and the Registrar. The total number of members of the Committee will be nine. The initial mandate of this Committee will be to begin the process of oversight and direction of the amalgamation vision, starting with the preparation of Terms of Reference for the Committee.

Moved: Jacqueline White Seconded: Meghan Leuprecht

VOTE: CARRIED

6.9 Exam Ownership

MOTION:

WHEREAS the National Dental Hygiene Certification Board has submitted a proposal to take over the administration and ongoing maintenance of the CPEDH; and

WHEREAS having a sustainable national level exam contributes to CDHO's ability to protect Ontarians;

THEREFORE, BE IT RESOLVED THAT Council approve the NDHCB proposal to take over the administration of the CPEDH as presented in Appendix A.

Moved: Amit Vig

Seconded: Joshua Hollenberg

VOTE: CARRIED

6.10 <u>EL 2.7.7 Protection of Retirement Benefits</u>

MOTION:

WHEREAS Executive Limitation policy 2.7 Compensation and Benefits limits Registrar authority as follows: "[w]ith respect to employment, compensation and benefits to employees, consultants, contract workers and volunteers, the Registrar/CEO shall not cause or allow jeopardy to fiscal integrity or public image."; and

WHEREAS policy item 2.7.7 Protection of Retirement further unnecessarily limits the Registrar's authority by stating that, the Registrar shall not "[r]emove or significantly reduce retirement benefits for employees within three years of retirement."; and

WHEREAS Governance Process policy item 4.2.4.7 specifies that it is Council's job to make decisions regarding benefits to retired employees;

THEREFORE, BE IT RESOLVED THAT Executive Limitation policy item 2.7.7 and Governance Process policy item 4.2.4.7 Protection of Retirement be rescinded and that Executive Limitation policy items following 2.7.7 be renumbered as required.

Moved: Terri Strawn

Seconded: Meghan Leuprecht

VOTE: CARRIED

6.11 Policy Content Review: GP 4.4 President's Role

There were no changes to policy GP 4.4 President's Role.

6.12 Policy Content Review: GP 4.5 Vice-President's Role

There were no changes to policy GP 4.5 Vice-President's Role.

7.0 ENDS ITEMS FOR DECISION

7.1 Policy Content Review: E 1 Overall Public Benefit Ends Policy (deferred)

Policy content review of E1 Overall Public Ends Policy was deferred.

7.2 Policy Content Review: E 1.1, E 1.2, E1.3, and E 1.4 (deferred)

Policy content review of E 1.1, E1.2, E1.3, and E1.4 was deferred.

8.0 COUNCIL-REGISTRAR DELEGATION ITEMS FOR DECISION

8.1 Policy Content Review: CRD 3.6 Registrar/CEO Succession

There were no changes to policy CRD 3.6 Registrar/CEO Succession.

8.2 <u>Policy Content Review: CRD 3.7 Registrar/CEO Termination</u>

There were no changes to policy CRD 3.7 Registrar/CEO Termination.

9.0 EXECUTIVE LIMITATIONS ITEMS FOR DECISION

9.1 Financial Reporting Dates

Deborah Adams presented a briefing note to Council advising that the CDHO will be moving to a quarterly reporting schedule that will align with the fiscal quarters (i.e., January 1 to March 31; April 1 to June 30; July 1 to September 30; November 1 to December 31) in order to provide a more consistent picture of CDHO's financial status. This approach is also advocated by the CDHO's auditor as a routine best practice.

10.0 REQUIRED APPROVALS AGENDA

There were no agenda items for this meeting.

11.0 MONITORING BOARD PERFORMANCE

11.1 Council Self-Monitoring: GP 4.4 President's Role (deferred from March)

MOTION: THAT Council has assessed its compliance with its policy GP 4.4

(President's Role) and determined that there is sufficient data to

support a reasonable interpretation of the policy.

Moved: Michelle Atkinson Seconded: Meghan Leuprecht

VOTE: CARRIED

11.2 Council Self-Monitoring: GP 4.5 Vice-President's Role (deferred from March)

MOTION: THAT Council has assessed its compliance with its policy GP 4.5

(Vice-President's Role) and determined that there is sufficient data to support a reasonable interpretation of the policy.

Moved: Vanessa Pereira Seconded: Ilga St. Onge

11.3 Council Self-Monitoring: CRD 3.6 Registrar/CEO Succession

MOTION: THAT Council has assessed its compliance with its policy CRD 3.6

(Registrar/CEO Succession) and determined that there is sufficient

data to support a reasonable interpretation of the policy.

Moved: Carla Grbac Seconded: Jenny Gibson

VOTE: CARRIED

11.4 Council Self-Monitoring: CRD 3.7 Registrar/CEO Termination

MOTION: THAT Council has assessed its compliance with its policy CRD 3.7

(Registrar/CEO Termination) and determined that there is sufficient data to support a reasonable interpretation of the

policy.

Moved: Erin Betts

Seconded: Joshua Hollenberg

VOTE: CARRIED

12.0 BOARD EDUCATION

12.1 Entry-to-Practice Canadian Competencies for Dental Hygienists (EPCCoDH)

Council were provided with a briefing note, a presentation, the revised competencies, and the FDHRC's final report in advance of the Council meeting. Amie Dowell, Registrar/CEO of the College of Registered Dental Hygienists of Alberta and Arlynn Brodie, Registrar, College of Dental Hygienists of Manitoba, were present to answer questions from Council about the revised entry-to-practice competencies.

MOTION: WHEREAS Entry-to-practice competencies (ETP) for health

professionals need to be up to date and relevant to the current

practice environment; and

WHEREAS the CDHO must ensure that it has processes and procedures in place to assess the competency, safety and ethics of the people it registers to practise; and

WHEREAS the Federation of Dental Hygiene Regulators of Canada (FDHRC) has completed a comprehensive review of the dental hygiene ETPs and developed updated Entry-to-practice Canadian Competencies for Dental Hygienists;

THEREFORE, BE IT RESOLVED THAT Council approve the revised entry-to-practice competencies.

Moved: Carla Grbac Seconded: Jenny Gibson

VOTE: CARRIED

13.0 SELF-EVALUATION OF GOVERNANCE PROCESS

13.1 Council Meeting Evaluation

The Council Feedback Survey was sent to Council members to be completed electronically.

MOTION TO MOVE IN CAMERA

MOTION: THAT Council move in Camera as per RHPA, Schedule 2, Section

7(2)(d) at <u>1:40</u> p.m., for agenda items 14.1-14.2.

Moved: Amit Vig

Seconded: Margaret Wade

VOTE: CARRIED

14.0 MONITORING CEO PERFORMANCE

14.1 Fund Management Standards (EL 2.4.1)

MOTION: THAT Council has assessed the monitoring report for

Executive Limitations Policy 2.4.1 and determined there is sufficient, verifiable evidence of a reasonable interpretation.

Moved: Amit Vig Seconded: Carla Grbac

VOTE: CARRIED

14.2 EL 2.2, EL 2.3, EL 2.4, EL 2.7.1, EL 2.9 (deferred)

MOTION TO MOVE OUT OF CAMERA

	MOTION:	THAT Council move out of Camera as per RHPA, <i>Schedule 2,</i> Section $7(2)(d)$ 1:42 p.m.		
		Moved: Seconded: VOTE:	Terri Strawn Joshua Hollenberg	CARRIED
15.0	NEXT MEETING DA	ATE		
	The next Council meeting is Friday, September 24, 2021.			
16.0	ADJOURNMENT			
	MOTION:	THAT the Council meeting be adjourned at <u>1:43</u> p.m.		
		Moved: Seconded: VOTE:	Carla Grbac Jenny Gibson	CARRIED
Approved by:				

September 24, 2021

Date